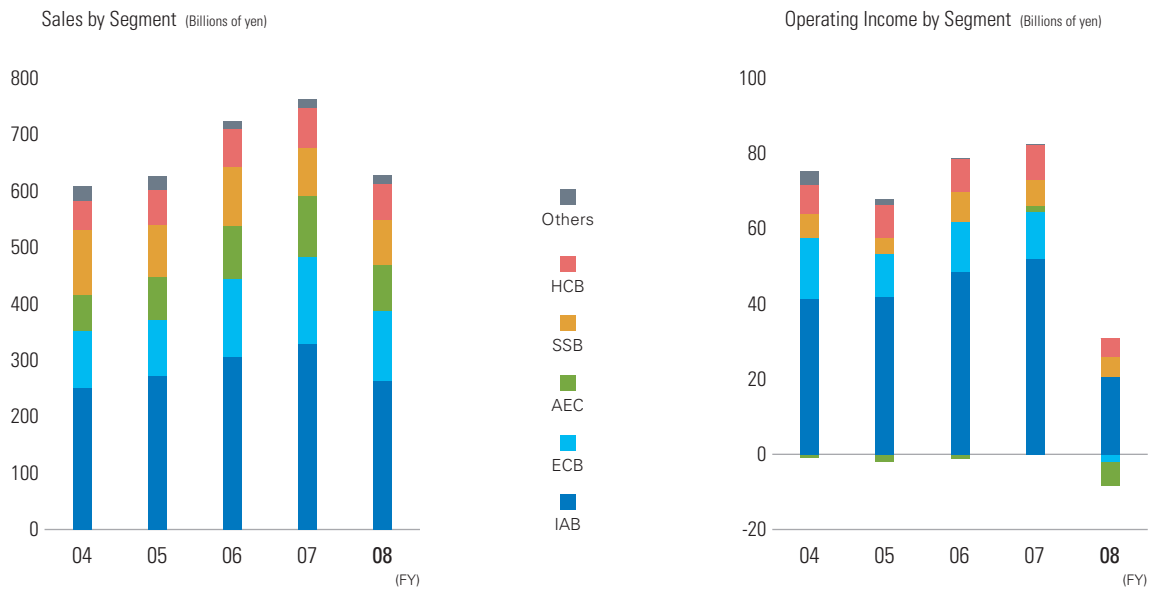


Omron at a Glance

Performance and Outlook by Segment

Segment Sales and Operating Income

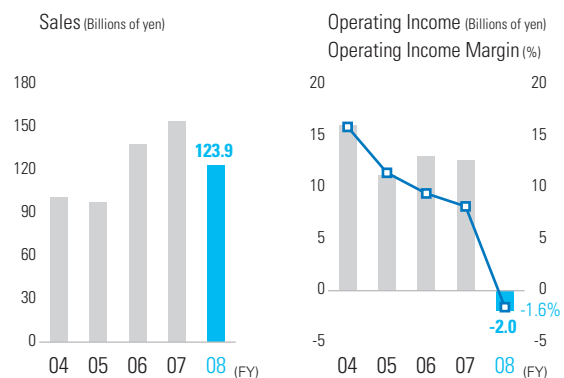
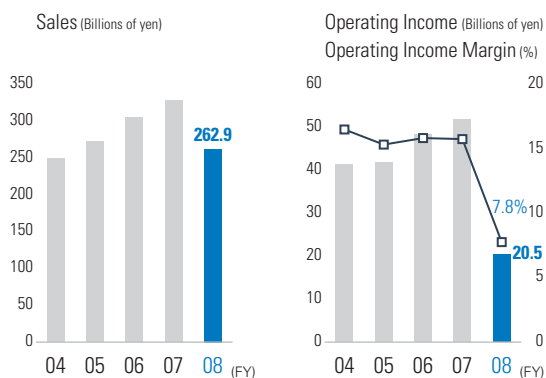


IAB
INDUSTRIAL AUTOMATION BUSINESS

Sales by Segment
42%

ECB
ELECTRONIC COMPONENTS BUSINESS

Sales by Segment
20%



Outlook

IAB is fortifying its customer service and support operations and expanding collaborative sales channel operations with the aim of raising sales. The segment is concentrating on fields where development investment is projected to continue while upgrading its solution proposal capabilities with a focus on issues pertaining to quality, safety, and the environment. IAB is also preparing to aggressively introduce products catered to markets in developing countries.

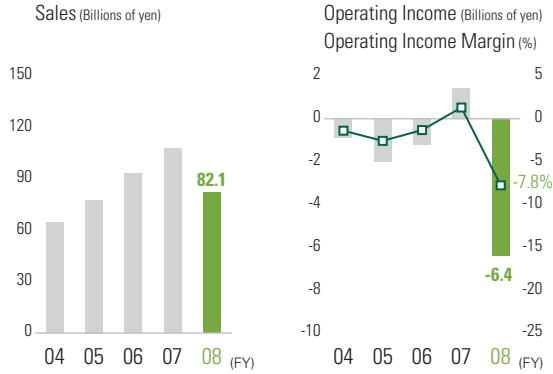
Outlook

As of September 21, 2009, ECB will become a business that specializes in mechanical components such as relays, switches, and connectors to reinforce our *monozukuri* (the art of product creation) capabilities.

ECB is concentrating its overseas activities on environment related markets with promising future growth potential.

AEC
AUTOMOTIVE ELECTRONIC
COMPONENTS BUSINESS

Sales by Segment
13%

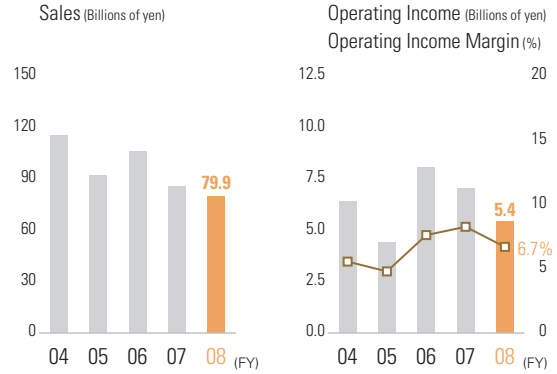


Outlook

While the recovery of the automobile industry is expected to be slow and protracted, we will focus on the electronic equipment for auto bodies by applying our proven knowledge and expertise in this field. AEC is also focusing on products for environmentally friendly vehicles.

SSB
SOCIAL SYSTEMS BUSINESS

Sales by Segment
13%

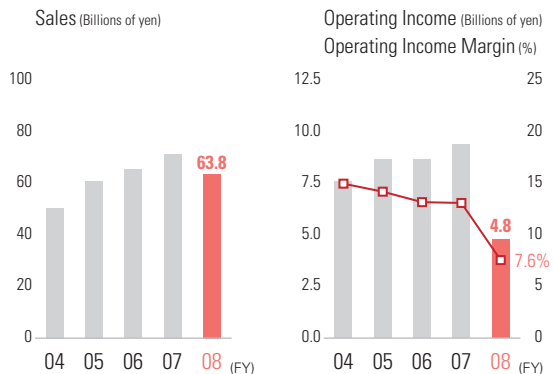


Outlook

SSB expects sluggish business conditions to result in a sharp decline in sales. This segment is focusing on creating new safety-and security-related businesses with railway companies. This segment is aiming to expand sensing business sales to the social sector through the newly established social sensor solutions business.

HCB
HEALTHCARE BUSINESS

Sales by Segment
10%

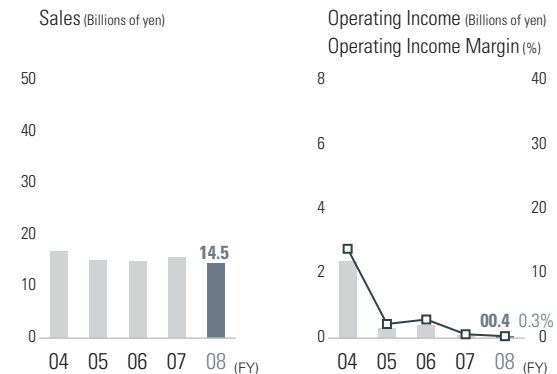


Outlook

HCB is expecting business to be slow overall in the year ahead as market conditions in Japan and other developed countries become even more harsh with continuing sluggish private consumption and restrained capital investment. Interest in health-related issues is expected to remain high in developing countries, and the segment anticipates that demand for healthcare equipment will continue to grow.

OTHERS

Sales by Segment
2%



Outlook

In the Others, we plan to continue steadily expanding energy consumption monitoring and related services. We will also support client efforts to address environmental issues, particularly global warming, and assist client companies to realize their environmental management objectives by developing and proposing countermeasure and providing equipment and systems that help clients visualize environmental data.