

# Financial Section (U.S. GAAP)

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Notes: Financial Highlights, Six-year Financial Summary, Fiscal 2008 Management's Discussion and Analysis, and Business and Other Risks are unaudited.

## Financial Highlights

Omron Corporation and Subsidiaries  
Years ended March 31, 2009, 2008, and 2007

	Millions of yen (except per share data)			Thousands of U.S. dollars (Note 2) (except per share data)
	<b>FY2008</b>	FY2007	FY2006	<b>FY2008</b>
<b>For the year:</b>				
Net sales	<b>¥ 627,190</b>	¥ 762,985	¥ 723,866	<b>\$ 6,399,898</b>
Income (Loss) from continuing operations before income taxes, minority interests, and equity in loss of affiliates	<b>(39,133)</b>	64,166	64,279	<b>(399,316)</b>
Income (Loss) from continuing operations	<b>(29,172)</b>	39,329	37,094	<b>(297,673)</b>
Net income (loss)	<b>(29,172)</b>	42,383	38,280	<b>(297,673)</b>
<b>Per share data (yen and U.S. dollars):</b>				
income from continuing operations				
Basic	<b>¥ (132.2)</b>	¥ 172.5	¥ 159.8	<b>\$ (1.35)</b>
Diluted	<b>—</b>	172.4	159.7	<b>—</b>
Net income (loss)				
Basic	<b>(132.2)</b>	185.9	165.0	<b>(1.35)</b>
Diluted	<b>—</b>	185.8	164.9	<b>—</b>
Cash dividends (Note 1)	<b>25.0</b>	42.0	34.0	<b>0.26</b>
Capital expenditures (cash basis)	<b>¥ 37,477</b>	¥ 37,848	¥ 44,689	<b>\$ 382,418</b>
Research and development expenses	<b>48,899</b>	51,520	52,028	<b>498,969</b>
<b>At year end:</b>				
Total assets	<b>¥ 538,280</b>	¥ 617,367	¥ 630,337	<b>\$ 5,492,653</b>
Total shareholders' equity	<b>298,411</b>	368,502	382,822	<b>3,045,010</b>

Notes: 1. Cash dividends per share represent the amounts applicable to the respective year, including dividends to be paid after the end of the year.  
2. The U.S. dollar amounts represent translations of Japanese yen at the approximate exchange rate at March 31, 2009 of ¥98=\$1.