

Consolidated Balance Sheets

Omron Corporation and Subsidiaries
Years ended March 31, 2009 and 2008

	Millions of yen		Thousands of U.S. dollars (Note 2)
	2009	2008	2009
ASSETS			
Current assets:			
Cash and cash equivalents	¥ 46,631	¥ 40,624	\$ 475,827
Notes and accounts receivable – trade	113,551	166,878	1,158,684
Allowance for doubtful receivables	(2,562)	(2,211)	(26,143)
Inventories (Note 3)	84,708	95,125	864,367
Deferred income taxes (Note 13)	16,522	19,690	168,592
Other current assets	17,141	9,948	174,908
Total current assets	275,991	330,054	2,816,235
Property, plant and equipment:			
Land	26,753	27,126	272,990
Buildings	120,244	128,183	1,226,980
Machinery and equipment	143,801	167,036	1,467,357
Construction in progress	9,061	6,277	92,459
Total	299,859	328,622	3,059,786
Accumulated depreciation	(167,324)	(175,946)	(1,707,388)
Net property, plant and equipment	132,535	152,676	1,352,398
Investments and other assets:			
Investments in and advances to affiliates	15,638	16,645	159,571
Investment securities (Note 4)	31,682	39,139	323,286
Leasehold deposits	7,784	8,087	79,429
Deferred income taxes (Note 13)	53,783	28,151	548,806
Other (Note 6)	20,867	42,615	212,928
Total investments and other assets	129,754	134,637	1,324,020
Total	¥ 538,280	¥ 617,367	\$ 5,492,653

See notes to consolidated financial statements.

LIABILITIES AND SHAREHOLDERS' EQUITY	Millions of yen		Thousands of U.S. dollars (Note 2)
	2009	2008	2009
Current liabilities:			
Short-term debt (Note 8)	¥ 32,970	¥ 17,795	\$ 336,429
Notes and accounts payable – trade	58,179	94,654	593,663
Accrued expenses	24,791	30,622	252,969
Income taxes payable	711	8,959	7,255
Other current liabilities (Note 13)	17,899	24,517	182,643
Current portion of long-term debt (Note 8)	488	522	4,980
Total current liabilities	135,038	177,069	1,377,939
Long-term debt (Note 8)	21,401	1,492	218,378
Deferred income taxes (Note 13)	941	3,887	9,602
Termination and retirement benefits (Note 10)	80,443	63,536	820,847
Other long-term liabilities	476	863	4,857
Minority interests in subsidiaries	1,570	2,018	16,020
Shareholders' equity (Note 11):			
Common stock, no par value:			
Authorized: 487,000,000 shares in 2009 and 2008, respectively			
Issued: 239,121,372 shares in 2009 and 2008, respectively	64,100	64,100	654,082
Capital surplus	99,059	98,961	1,010,806
Legal reserve	9,059	8,673	92,439
Retained earnings	231,388	266,451	2,361,102
Accumulated other comprehensive loss (Note 18)	(60,744)	(28,217)	(619,837)
Treasury stock, at cost — 18,958,944 shares in 2009 and 17,441,564 shares in 2008	(44,451)	(41,466)	(453,582)
Total shareholders' equity	298,411	368,502	3,045,010
Total	¥ 538,280	¥ 617,367	\$ 5,492,653

See notes to consolidated financial statements.