

Consolidated Statements of Operations

Omron Corporation and Subsidiaries
Years ended March 31, 2009, 2008 and 2007

	Millions of yen			Thousands of U.S. dollars (Note 2)
	2009	2008	2007	2009
Net sales	¥ 627,190	¥ 762,985	¥ 723,866	\$ 6,399,898
Costs and expenses:				
Cost of sales	408,668	469,643	445,625	4,170,082
Selling, general and administrative expenses	164,284	176,569	164,167	1,676,367
Research and development expenses	48,899	51,520	52,028	498,969
Other expenses (income), net (Note 12)	44,472	1,087	(2,233)	453,796
Total	666,323	698,819	659,587	6,799,214
Income (Loss) from continuing operations before income taxes, minority interests, and equity in loss of affiliates	(39,133)	64,166	64,279	(399,316)
Income taxes (Note 13)	(10,495)	24,272	25,595	(107,092)
Income (Loss) from continuing operations before minority interests and equity in loss of affiliates	(28,638)	39,894	38,684	(292,224)
Minority interests	(277)	217	238	(2,827)
Equity in loss of affiliates	811	348	1,352	8,276
Income (Loss) from continuing operations	(29,172)	39,329	37,094	(297,673)
Income from discontinued operations, net of tax (Note 15)	—	3,054	1,186	—
Net income (loss)	¥ (29,172)	¥ 42,383	¥ 38,280	\$ (297,673)

	Yen			U.S. dollars (Note 2)
	2009	2008	2007	2009
Per share data (Note 16):				
Income (Loss) from continuing operations				
Basic	¥ (132.2)	¥ 172.5	¥ 159.8	\$ (1.35)
Diluted	—	172.4	159.7	—
Income from discontinued operations				
Basic	—	13.4	5.2	—
Diluted	—	13.4	5.2	—
Net income (loss)				
Basic	(132.2)	185.9	165.0	(1.35)
Diluted	—	185.8	164.9	—

See notes to consolidated financial statements.